



# Observability

A Socio- Engineering-Technology Problem

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# Agenda

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- **Technology Transformation Leader**, Aviation Technologist, **Head of Software Engineering** bootstrapped and built Software Architects and Engineers who deliver mission-critical software
- Led IT Digitisation, DevOps **and Head of Site Reliability engineering and Cloud** at Emirates Group IT
- DevOps Institute Ambassador and Middle East Chapter member

A Practitioner's view

Observability : Why is it a Socio – Engineering – Technology Problem?



Shivagami Gudan

# Key Takeaways

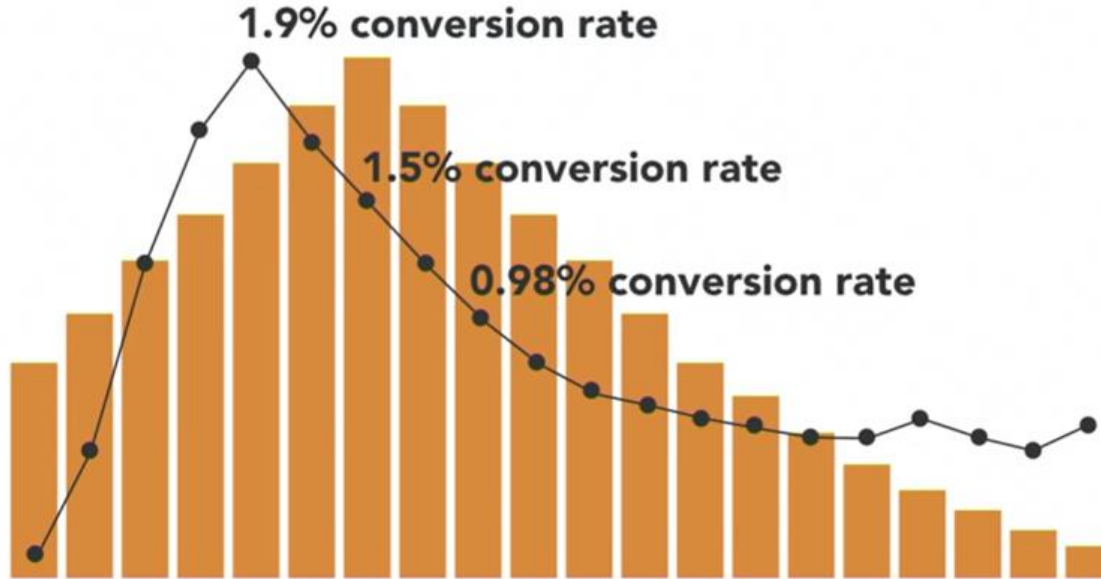
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Why is Observability a BIGGER problem now ? What has changed?

Is Observability the missing link that will get you “the Zen of Performance” ?

Why is Observability such a Socio-Technology issue?

# Performance Impacts the Business

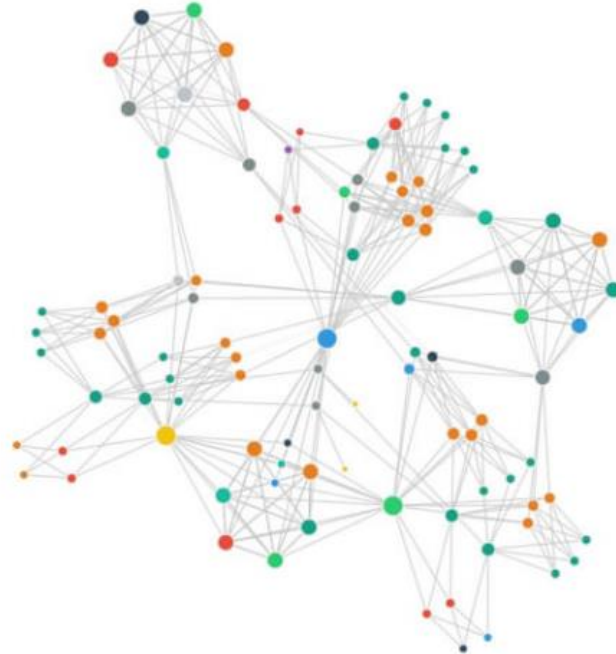


1. Walmart found that for every 1 second improvement in page load time, conversions increased by 2%
2. Mobify found that each 100ms improvement in their homepage's load time resulted in a 1.11% increase in conversion

# Performance in Complex Architectures

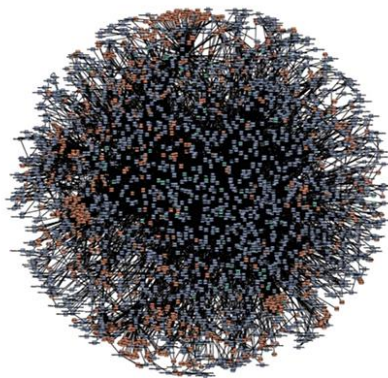
- Systems have become inherently very complex
- There is a whitespace in the area of “Integrated Visibility”

Distributedness



# Monitor does not go away

- Business metrics
- Demand
- Workload
  - Fault/Errors
  - Availability
  - Performance
- Resource metrics



amazon.com



NETFLIX

Correctness, Speed and Consistency of a Hairball Architecture makes Monitoring OUTDATED for complex Systems

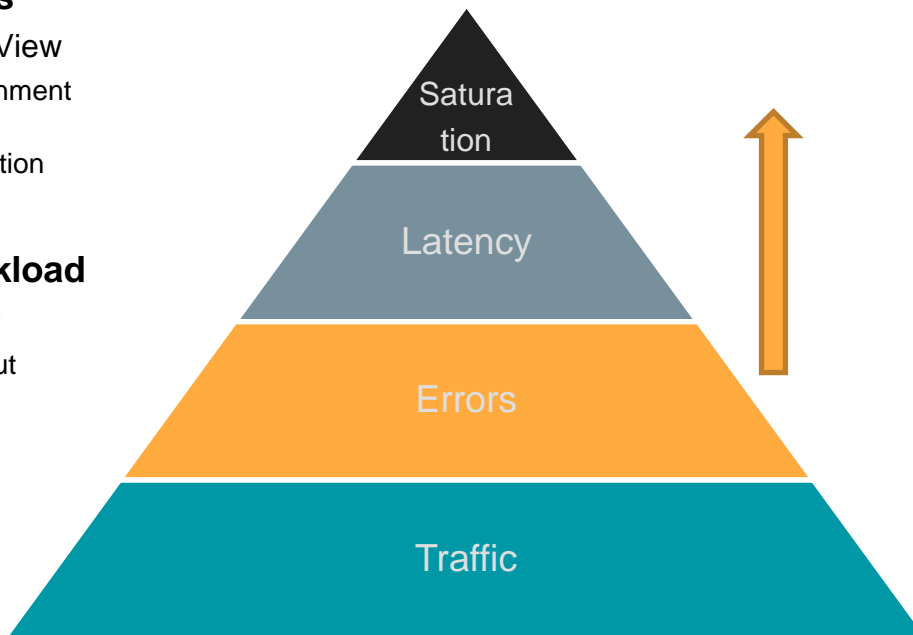
# Logs, Events, Metrics and Tracing

## Digital Business

- Business Metrics View
  - Checkout Abandonment
  - Customer Churn
  - Revenue per Location

## Demand & Workload

- RED Metrics View
  - Request throughput
  - Errors
  - Duration (Latency, Response time)



Google's Golden Signals

## Context

- Distributed Tracing
  - Dependency on downstream
  - Service Maps
  - End-to-End Transaction (hotspots, logic flaws)

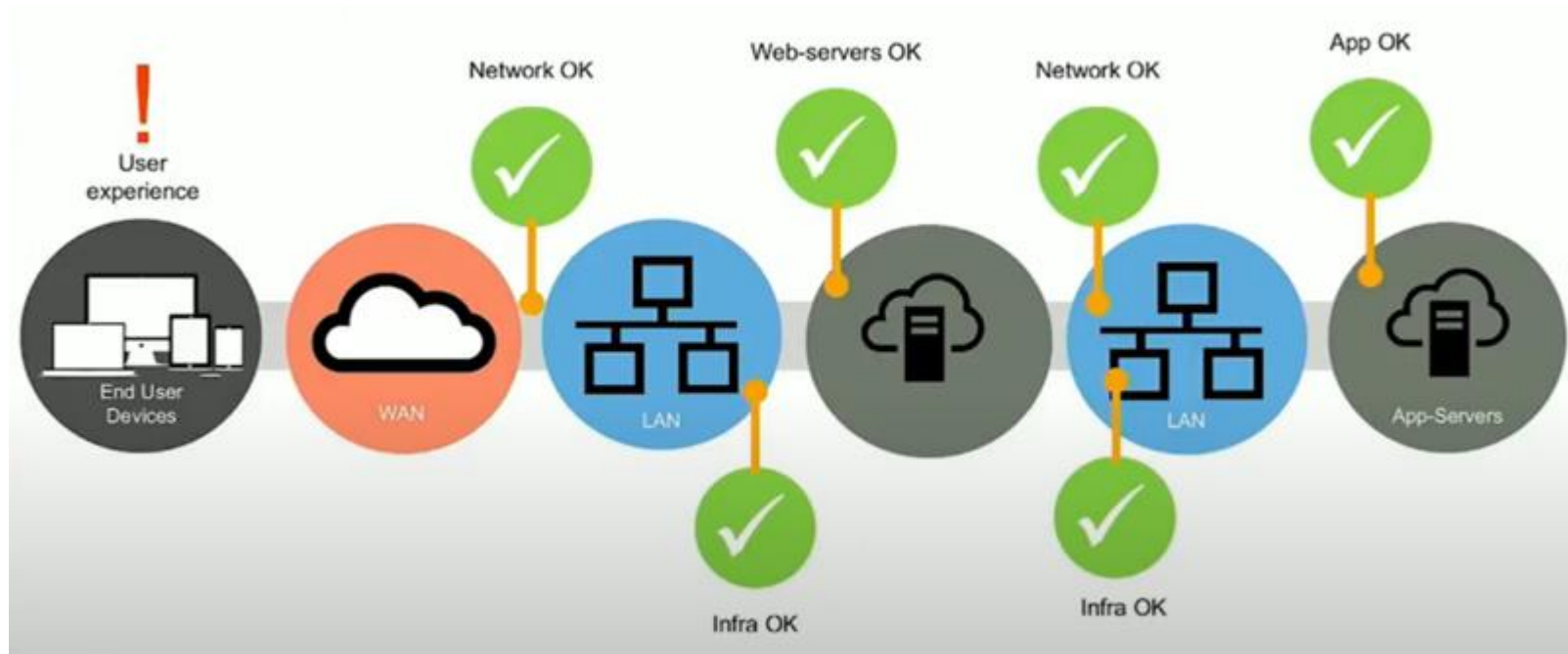
## Resources

- USE Metrics View
  - Utilization
  - Saturation
  - Errors

As applications become more distributed, multiple dependencies, and ephemeral

**BUILD BETTER INSIGHT INTO  
YOUR SYSTEM**

# Perspective bias





# Law of requisite variety

“If a system is to be stable, the number of states of its control mechanism must be greater than or equal to the number of states in the system being controlled”

- W. Ross Ashby

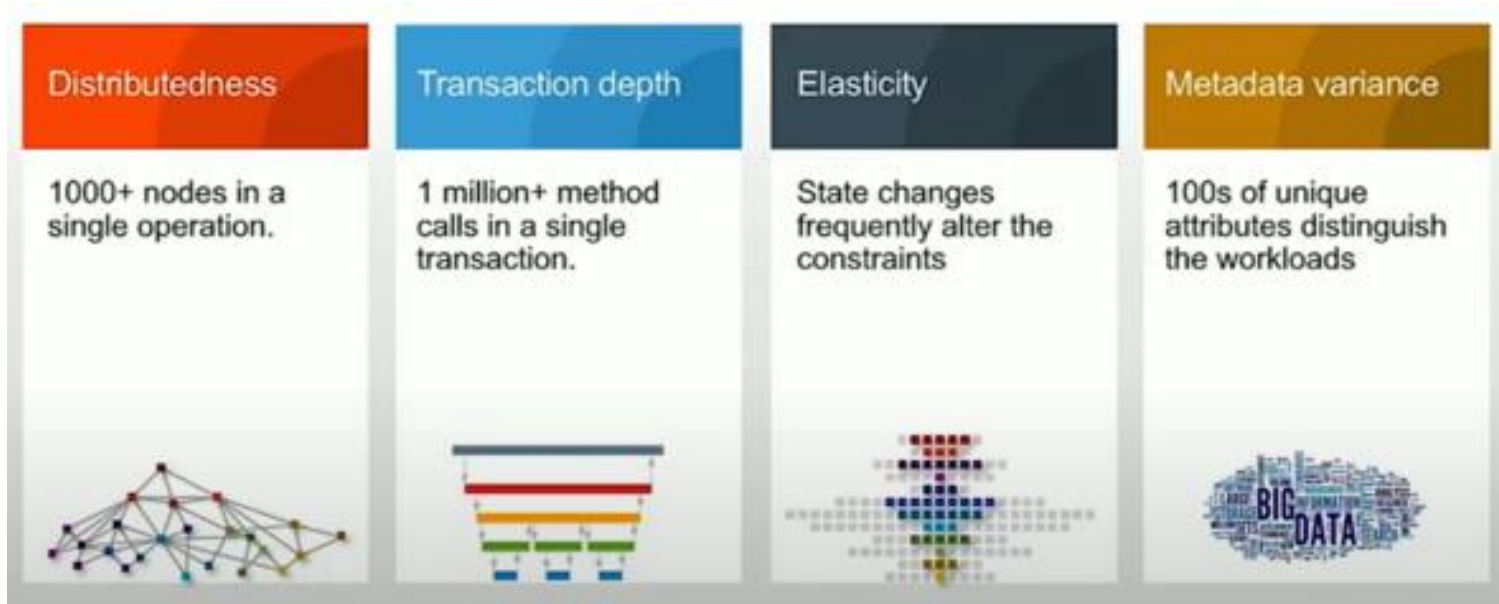
What are the Varieties?

**Version changes:** deployed upgrades of service versions

**Topological changes:** new components that appear and disappear in the system landscape and affect dependencies between existing running components.

**Component property changes:** changing labels and tags of components

# Observability of Complex Systems

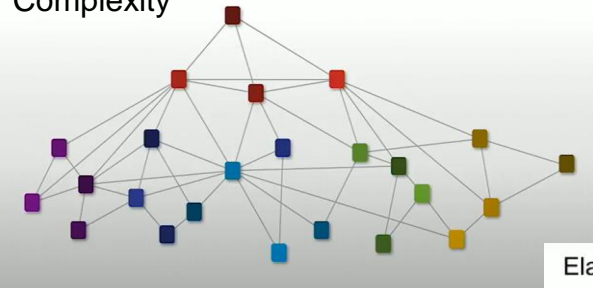


# Cardinality and Dimensionality

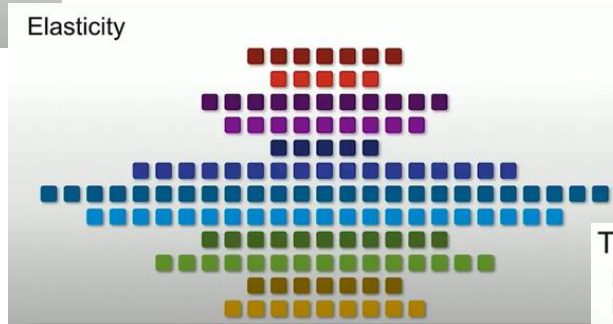
- System workload is many-dimensional data, not just one-dimensional values over time; and very high-cardinality.
- Traditional time series databases were designed with a system-centric worldview and thus weren't architected to store *or* query workload data. If Pre-aggregation happens before storing data, there is a fundamental problem.
- Using traditional tools to measure, inspect, and troubleshoot customers' experiences is basically impossible because of pre-aggregation and cardinality limitations.

# Practitioner's view of Observability

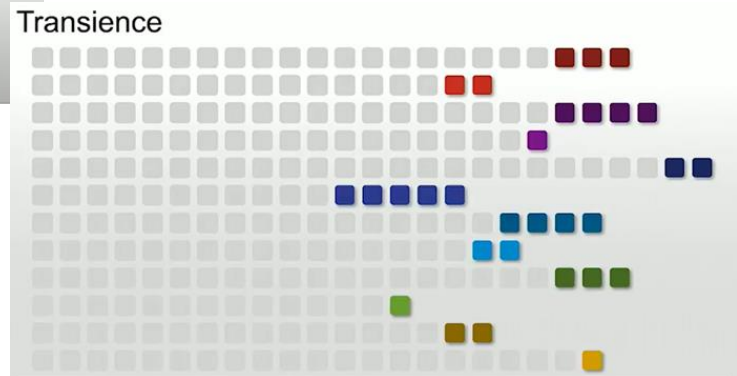
Complexity



Elasticity



Transience

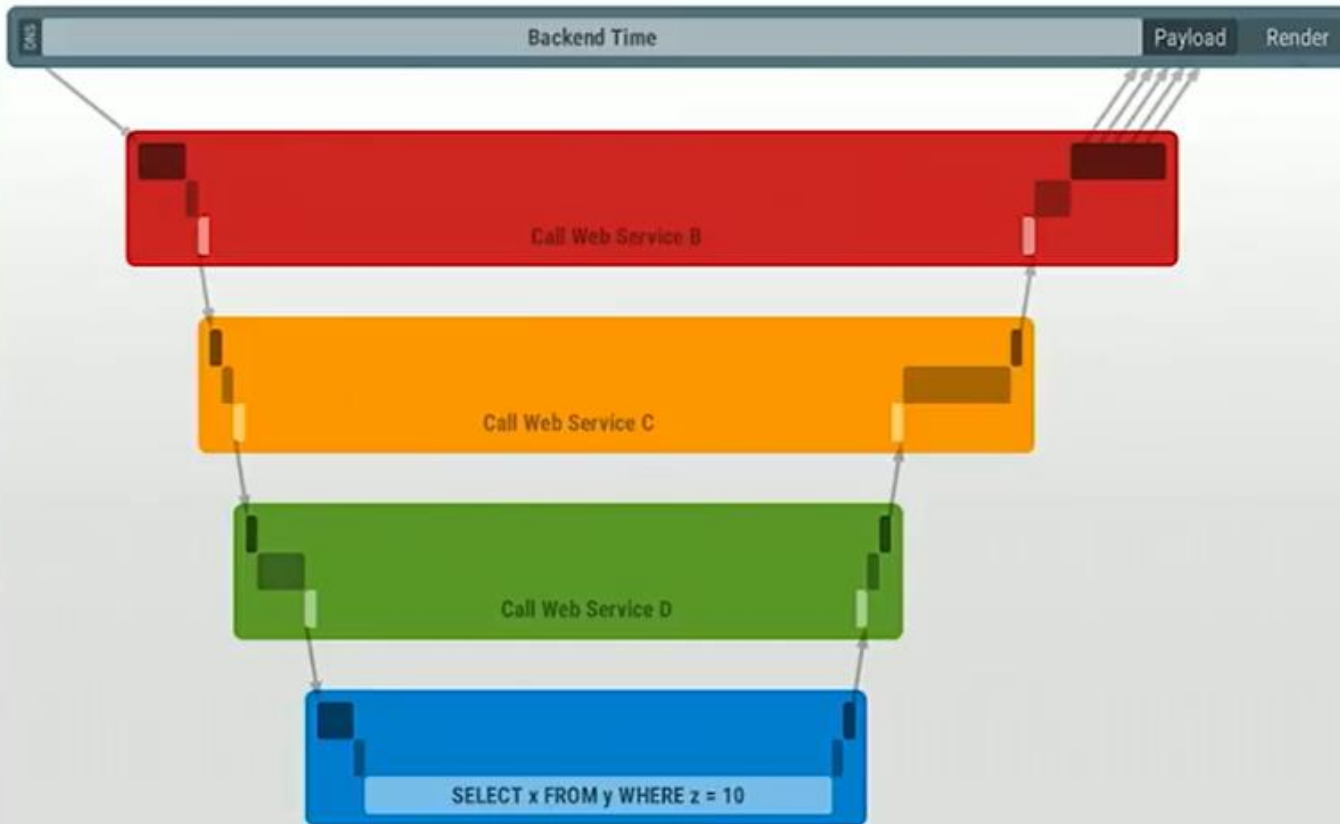


If you miss the State changes, you will not know which workload is being serviced by which resource.

With Transience, with every spin up of resources, entity changes with every state change

Remember, Aggregation is the biggest enemy that will “kill” variety, making the information totally useless

# Measure every element in the Request lifecycle

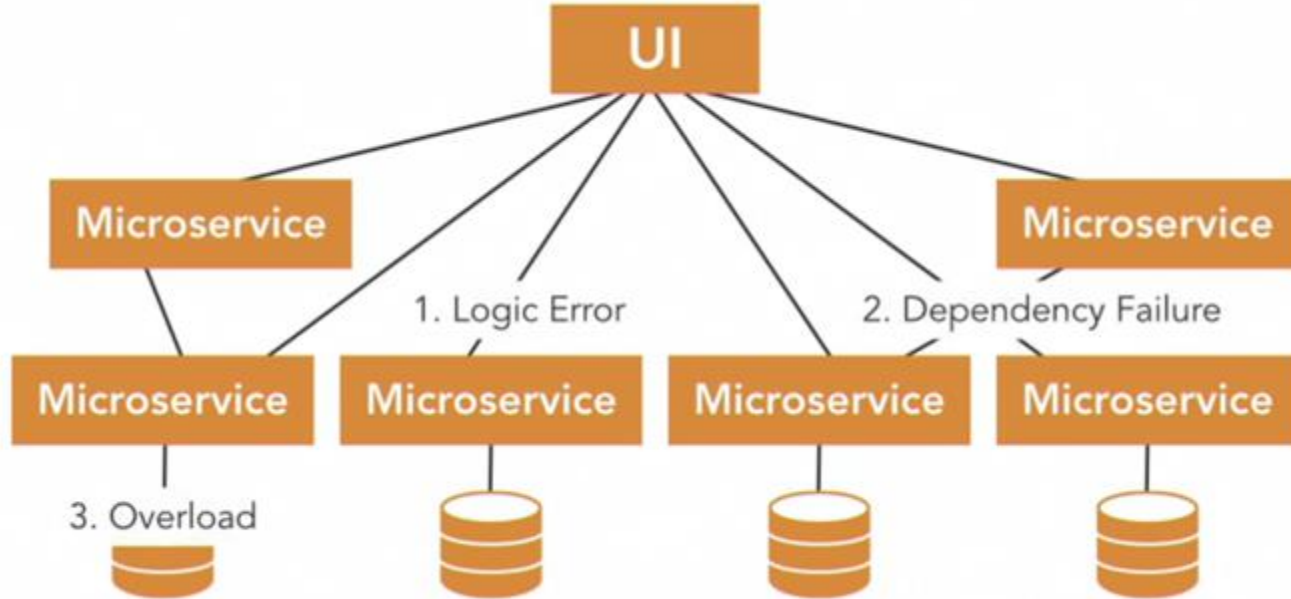


# Distributed Tracing

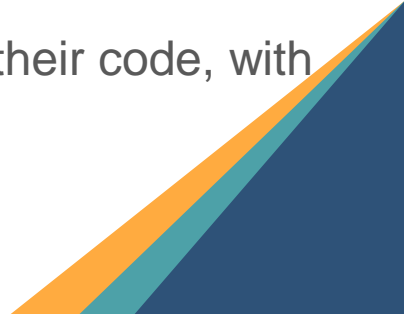
Provides Context

Logs and Metrics will not show the real problem

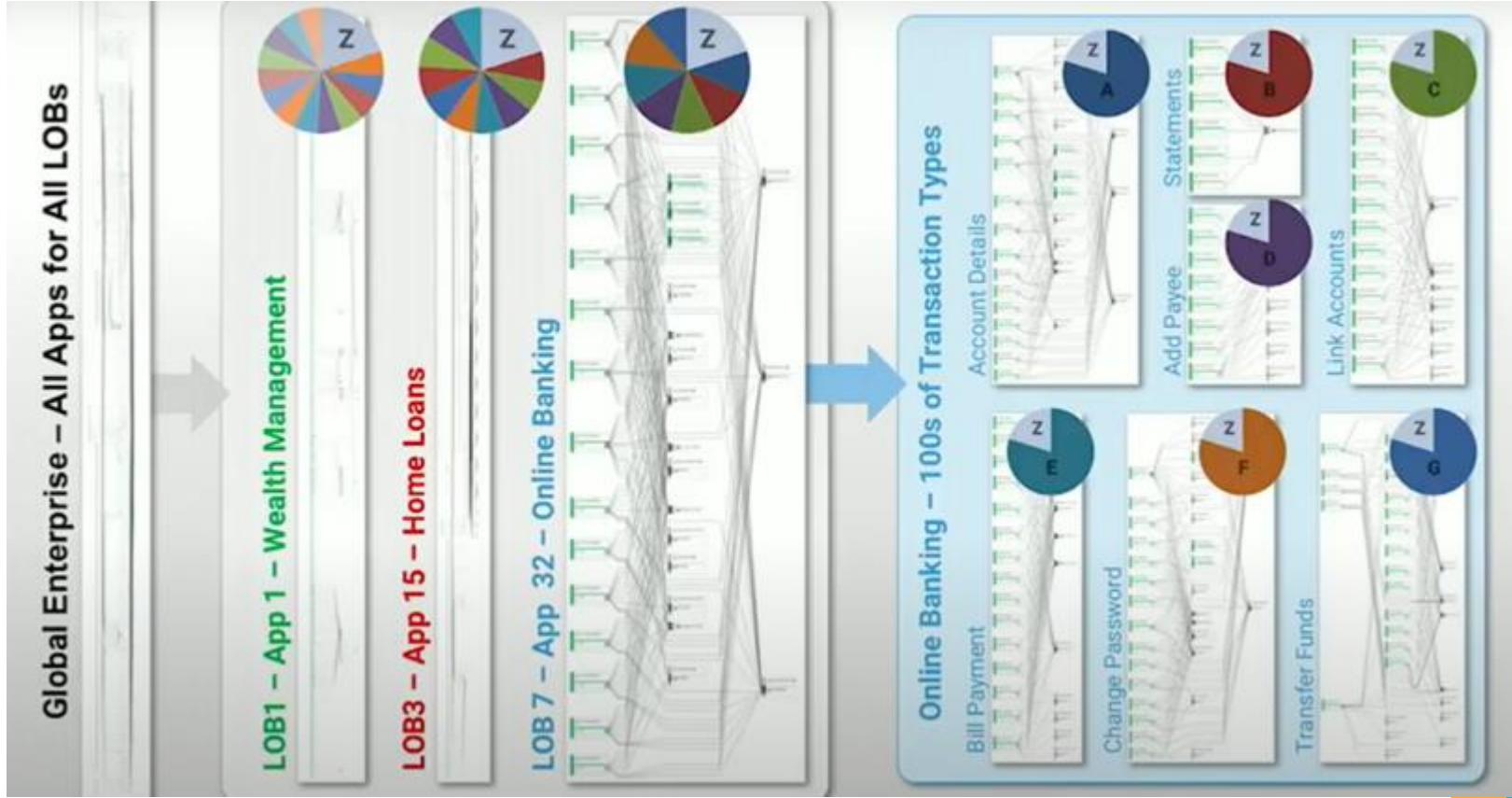
Single request may cause too many downstream requests



# Observability-driven development

- Dev and Ops war will go only one way, the Dev way
  - Give Developers the privilege to “ You Build, You Run, You Monitor”
  - Merge will happen only when proper Observability hooks are baked in the code
  - Never accept a PR until you learn the instrumentation
  - Technology should enable distributed tracing, and tracing the breadcrumbs built in the system
  - This is making DevOps fuller -> Each developer needs to own their code, with the ability to deploy it and debug it in production
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# The slowest constraint

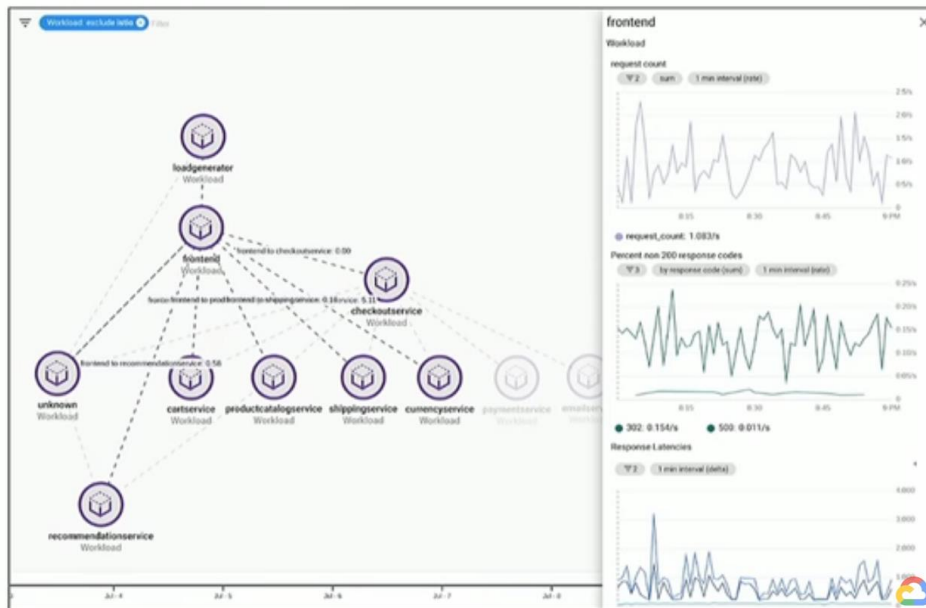




# Do it like an SRE: Observability has to be at the Service Level

## Istio metrics in Stackdriver

An open source adapter sends Istio metrics (from anywhere) to Stackdriver.



# Logs + BigQuery = Ultimate power

## Big Data/Big Analysis

Creating an export sink sends your logs to BigQuery, giving you the same power of Dremel that our SREs have.

The screenshot shows the Google Cloud Platform Logging console. The left sidebar contains navigation links for Stackdriver, Logging, Logs, Logs-based metrics, Exports, and Logs ingestion. The main panel displays the 'Log Viewer' for the 'prod-logs' project. It shows a list of log entries with columns for time, log ID, and message. The first entry is expanded, showing a JSON message structure with fields like 'severity', 'timestamp', 'resource', and 'message'. The message content includes a 'request' object with 'method' and 'url' fields, and a 'response' object with 'status' and 'body' fields.

# SLO Monitoring

## Monitor like an SRE

- Monitor customer-visible behavior
- Validate promises to user
- Error budget lets you balance velocity vs. reliability
- Alert only when promises are broken / on path to being broken

The image displays four overlapping 'Service Level Objective Definition' forms, illustrating a multi-step configuration process. Each form contains a vertical sequence of steps: Basic, Availability, Latency, Period, Goal, and Review. The first form shows the 'Basic' step selected. The second form shows 'Availability' selected. The third form shows 'Period' selected. The fourth form shows 'Goal' selected, with a 'Completion' link visible. The final form shows the 'Review' step, displaying a summary: 'Availability: 92% in Rolling 7 Days' and a 'SUBMIT' button. Each form also includes a 'PREVIOUS' button at the bottom.


# SLO Monitoring

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# It's a Socio-Engineering-Technology problem

- Observability-driven-development (ODD)
  - Incentivise the developer to capture everything
  - Observability is the 1<sup>st</sup> step of the new world good coding practices
  - SLI guided approach across multiple services
  - Technology that will allow high Cardinality with little or no Aggregation
  - Health checks, Logs, Metrics, Distributed, Request end to end tracing
  - Not Manual/Toil – have a SRE approach
  - ODD leads to true DevSecOps (for e.g. threat modelling)
  - Leading to Autonomous AI
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# THANK YOU!

Meet Me in the Network  
Chat Lounge for Questions

Shivagami Gugan